JOHN T. MATHER MEMORIAL HOSPITAL

CELEBRATES NURSING EXCELLENCE



ADVOCACY



TRUST



EMPATHY



HONESTY





AUTONOMY



COMPASSION



RESPECT



ACCOUNTABILITY



NURSING 2011 ANNUAL REPORT



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2011

Was A Year In Motion

The Nursing strategic plan goals are in alignment with the organizational goals and the voyage to excellence to be the best community hospital in New York State. The Department of Nursing is an integral part of the organization, and therefore contributes largely to the composition of each pillar: People, Service, Quality and Safety, and Innovation and Growth.

2011 was a year of unparalleled professional opportunities and growth for Nursing at Mather Hospital. Once again, our nursing staff and leaders demonstrated the commitment in our voyage to nursing excellence. I am honored to present the accomplishments of the Mather Nurses. It is what they do each day that inspires me and makes me proud to be a Mather nurse.

Our nurses are part of a collaborative team that works in an environment that encourages professional development and nurtures life-long learning. They are integral to patient care working together with our health care colleagues, leading patient care delivery with competency, compassion and the highest quality care. The foundation of our nursing councils have become stronger and our nurses have demonstrated strong participation in decision making processes which has largely contributed to our nursing satisfaction



scores. These scores have surpassed the benchmark compared to all other hospitals in the survey.

Our people pillar has been further strengthened through encouragement and mentoring of the frontline staff. Through the support of continuing education, certification in the area of specialty, the partnership program supports our RN workforce, development and implementation of standards, peer interviewing, and staff accountability we have realized:

- RN vacancy 1.8%
- National Certification increase 27%
- Enrollment of 84 RN's for advanced degrees

The strategic plan for nursing under the service pillar identifies goals to enhance patient satisfaction. Through both the Voyage to Excellence Teams, Nursing Councils and the implementation of best practices we have attained many accomplishments as evidenced by a significant increase in Press Ganey and HCAHPS "Nursing Section" scores. Since the inception of inpatient satisfaction and Emergency Department surveys our average mean score has improved yearly. In January of this year we implemented a patient satisfaction survey for our Surgical Services Department and thus far our average quarterly rank is 96.25%. I am pleased to announce that for 2011 we have continued to demonstrate an upward trend in Mather's goal to be the best community hospital in New York State.

Our nurses believe performance measurement is a critical link between processes and outcomes of patient care. Mather nurses review data trends and patterns and work collaboratively to use the data to improve health care quality, improve patient outcomes and reduce associated costs. Through nursing councils, our nurses incorporate best practices and research into practice, which has demonstrated quality outcomes that exceed national benchmarks.

Innovation and growth that supports the delivery of the best patient care allows us to succeed in the face of a challenging healthcare environment. This past year, nursing leaders and staff worked collaboratively on several different informatics committees assuming active roles in the design and initial implementation phases of the Sunrise Clinical Manager system. The energy, hard work and effort portrayed by all nursing personnel are to be commended.

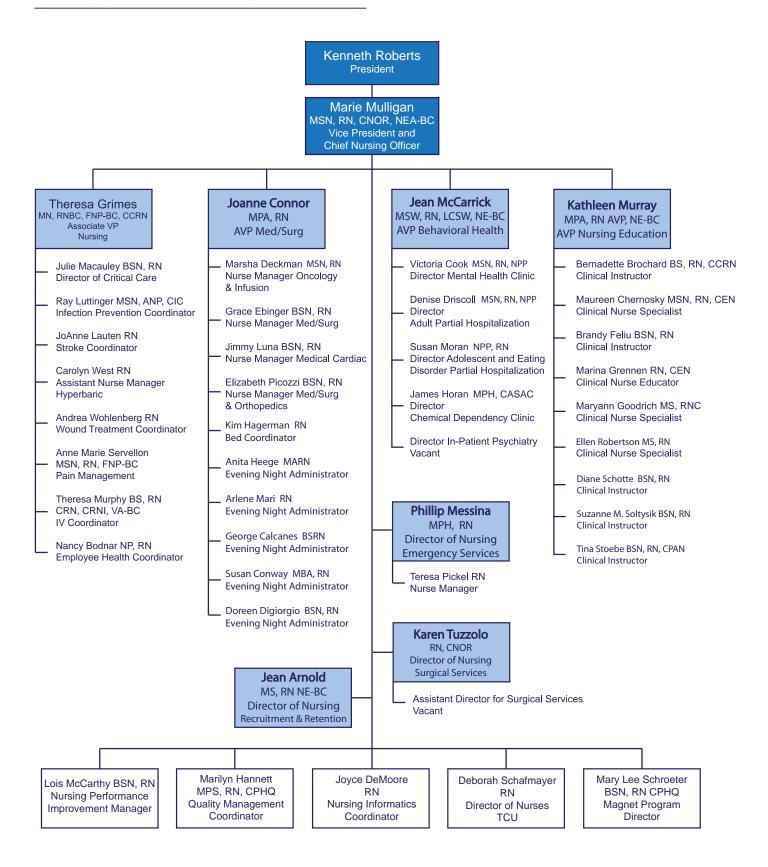
I am extremely proud of the achievements our nurses have made and continue to make. I look forward to another year of progress on our voyage to excellence.

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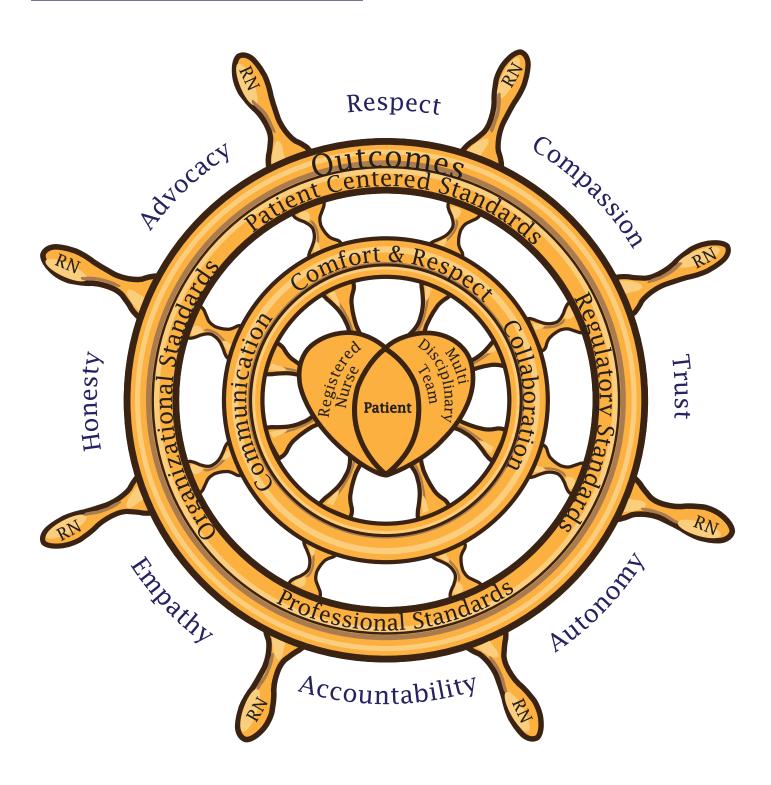
Marie Mulligan MSN, RN, CNOR, NEA-BC

Vice President and Chief Nursing Officer

TABLE OF ORGANIZATION



NURSING PRACTICE MODEL



The interdisciplinary staff on the psychiatric units achieved their goal and opened a "Rooftop Garden" dedicated to the healing and renewal of patients with mental illness.

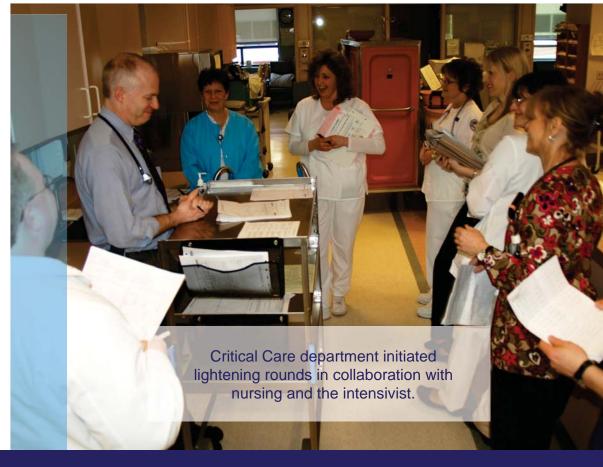


PEOPLE: DEVELOP PEOPLE, CULTURE AND WORKFORCE



Through many years of fund raising, overcoming regulatory changes, political changes and structural changes to the physical design of the space, the staff persevered. This well-integrated interdisciplinary team, including recreation therapists, social workers, physicians, nursing at every level, the administrative body and local community business supporters opened, the "Rooftop Garden" in the behavioral health in-patient area in September, 2011.

The critical care nursing staff determined that morning report and patient assessment should commence at 8:30 am to accommodate unit flow and the daily needs of the patients. The nursing staff embraced this process change and team approach in the development of a daily plan of care with the input and collaboration of all disciplines. This process enhanced communication, productivity and a healthy working relationship that fosters mutual respect.





"The formation of the **Magnet Champions** Council was spearheaded by two staff nurses in an effort to help Mather Hospital achieve this prestigious recognition. This grassroots group focuses on raising awareness at the direct care staff level by organizing information sessions, spending time on each nursing unit to speak to staff and increase enthusiasm. For example, pins were created for staff to wear on their badges with our Magnet journey tag line "Get Magnetized"

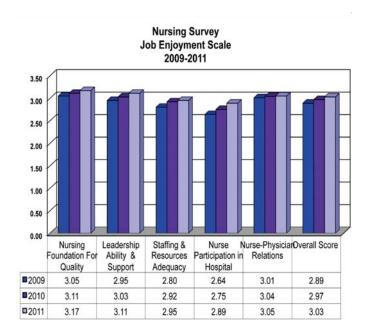


Mather Hospital has been a participant in the National Database of Nursing Quality Indicators nursing survey for three years.

Each year the scores for nursing satisfaction have improved and have surpassed the benchmark compared to all other hospitals who have participated on the survey.

Job Enjoyment T Scale reflects the degree to which the registered nurses enjoy their job. In 2011 we are 3.7 points higher than the average of all hospitals that participated in the survey.

Practice Environment Scales reflect that the registered nurses are more satisfied with the environment in which they work than the nurses are in other participating hospitals.



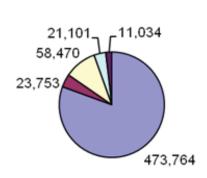
SUPPORTING OUR NURSES AT EVERY LEVEL TO ENHANCE PROFESSIONAL DEVELOPMENT

The Department of Nursing at Mather Hospital has a strong history of supporting nurses who decide to continue their education. Through partnerships with regional nursing schools, tuition reimbursement, flexible scheduling to attend class or the utilization of professional resources on and off-site for educational activity, nurses are encouraged and have taken advantage of our support. We are proud to have 84 members of our nursing staff currently enrolled and pursuing advanced degrees! 124 Nurses are nationally board certified in a nursing speciality.



COMMUNITY DEMOGRAPHICS

Population Distribution by Race/Ethnicity



- ■White Non-Hispanic
- Black Non-Hispanic
- □Hispanic
- □Asian & Pacific Is. Non-Hispanic
- All Others

Here at Mather, caring for our patients in a culturally sensitive manner is promoted through our nurses facilitating interdisciplinary staff meetings to explore cultural and language issues. Sharing personal and professional experience, our staff evaluates current practice, discusses barriers and identifies gaps. Initiatives have been established to support meeting our patients expectation, by improving our ability to communicate in an effective and respectful way.

SERVICE:

DELIVER EXCEPTIONAL PATIENT EXPERIENCE AND CARE





PATIENT SATISFACTION

Feedback from the patients includes information on nurses, physicians, pain management, medication education, noise in the hospital, cleanliness in the hospital, responsiveness of staff to the patient's needs, discharge instructions, and the overall rating of the hospital. For every measure, we are above the New York State average and above or at the National average for most of the measures. Whether positive, neutral or negative, we look at the reports and comments as a gift to us from our patients and an opportunity to improve.



QUALITY ADVANCED

& SAFETY: KNOWLEDGE AND PRACTICE

"IF CHILDREN COULD DO WELL, THEY WOULD DO WELL" Ross Green PhD.

> The nursing staff designed an adolescent positive behavior management program that focuses on responsibilities and associated privileges. A core responsibility of "respect" now specifies respect for self; respect for others; respectful communication; respect for personal space; respect for personal property and the environment. Therapeutic interventions that assist the adolescent in adopting new coping strategies that are adaptive, provide the missing link that enables the adolescent to "do well". The staff on the inpatient adolescent unit believe in the potential for all adolescents to recover from symptoms of mental illness and to improve their ability to manage their emotions and their behavior. In 2011 the Adolescent unit nursing staff took the lead in revamping the behavioral management program on the unit to reflect the nursing department's patient-centered care model.

Mather Memorial Hospital is recognized as a top performer on Joint Commission key quality measures programs. The Joint Commission accredits and certifies more than 19,000 health care organizations and programs in the United States. Mather Memorial Hospital is one of 405 hospitals across the nation, one of 8 hospitals in New York State and one of 5 hospitals on Long Island chosen for this honor.

To ensure accountability and streamline internal processes that improve and provide oversight, Mather Hospital's nursing staff have a strong voice and are advocates for new physical and technical infrastructure to meet care delivery criteria that are known to improve patient outcomes.

Core Measure compliance, oversight and reporting is organized and supported by the Mather Hospital Nursing staff and clearly reflects Nursing's commitment to patient-centered care.

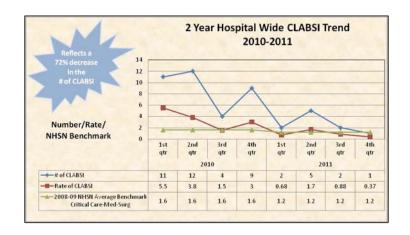


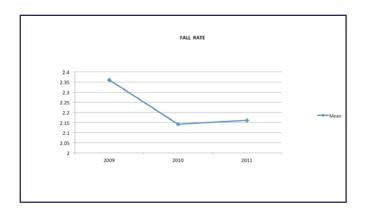


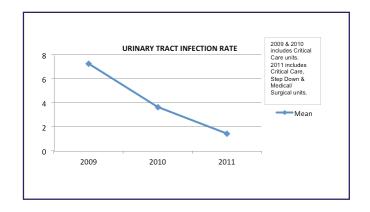
NURSING CARE IS ESSENTIAL TO PATIENT ORGANIZATIONAL AND CONSUMER OUTCOMES

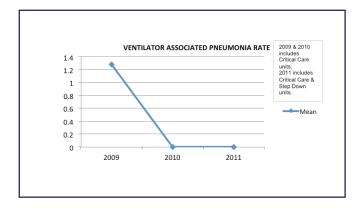
In 2011, the Nursing Department of John T Mather Memorial Hospital continued its partnership with the County of Suffolk Department of Health Service's Unintentional Injury Prevention Committee to focus on falls prevention in Suffolk County, New York. During the year a representative from the County of Suffolk's Department of Health conducted a community based program titled "Staying Independent for Life" at Jeffersons Ferry. The intent of this two-hour session is to reach the public with an overview of: the causes of falls and the scope of the problem, identification of the risk factors for falling, risk reduction strategies and how a person can partner with community resources, including their personal physicians to reduce their risk of falling.

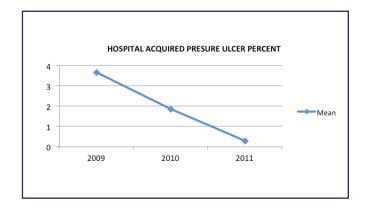
An initiative to STOP Catheter Related Infection was put in place. The registered nursing staff identified potential critical areas of contamination for contributing factors for infection. An action plan was developed, implemented and monitored for effectiveness. Catheter care and insertion bundles were designed to reflect the current standards set by the CDC and Intravenous Nurses Society. Daily patient rounds are conducted monitoring for compliance with the standards, education is conducted on hire, annually and re-education and the patients are instructed on how to protect themselves from infection and to speak up about any concerns.











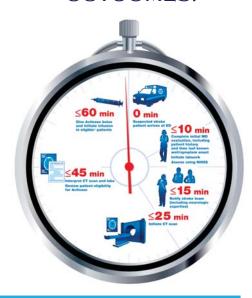
QUALITY CARE IS PROVIDED BY EXEMPLARY STAFF

VAP (Ventilator Associated Pneumonia) is a serious hospital acquired infection that has a high mortality rate (50%) and greatly increases the patient's stay in the hospital. In 2009, Infection Prevention in collaboration with the Critical Care Nurses, Intensivist, and Respiratory Therapy, initiated the VAP reduction project.

Critical Care Nursing hard-wired the processes so that following the "bundle" of care became the standard practice.

Since the initiation of the program in 2009, we have not had a Ventilator Associated Pneumonia in our ICU/CCU. This is just another example of Mather's Nurses providing superior care resulting in safe and healthy patients.

JTMMH was awarded the Silver Plus Award from the American Heart Association FOR EXCELLENT STROKE OUTCOMES.





Time = Brain

Every minute counts
Permanent neurologic
damage is more likely to
occur the longer a stroke
goes untreated

Rapid intervention is crucial in the treatment of stroke. For every minute a stroke goes untreated, as many as...

- 1.9 million neurons are lost
- 14 billion synapses are lost
- 7.5 miles of myelinated fibers are lost





MATHER HOSPITAL'S TRANSITIONAL CARE UNIT WAS RECOGNIZED BY THE US NEWS AND WORLD REPORT, AS ONE OF NEW YORK'S TOP 100 Nursing Homes for the second year in A ROW.

We contribute this to a strong focus on

- Hourly Rounding
- Formal Resident Rounding
- SAFE patient room placement
- Collaborative efforts between Nursing, Physical Therapy, Occupatonal Therapy.

Mather Hospital's Transitional Care Unit - (TCU) continues to be held as the 'gold standard' across New York State's five demonstration sites, according to the New York State Department of Health.



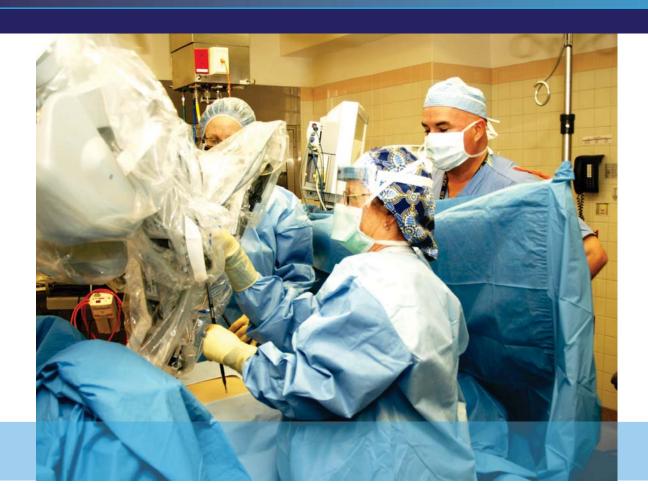
NURSE LEADERS ENCOURAGE, RECOGNIZE, REWARD, AND IMPLEMENT INNOVATION

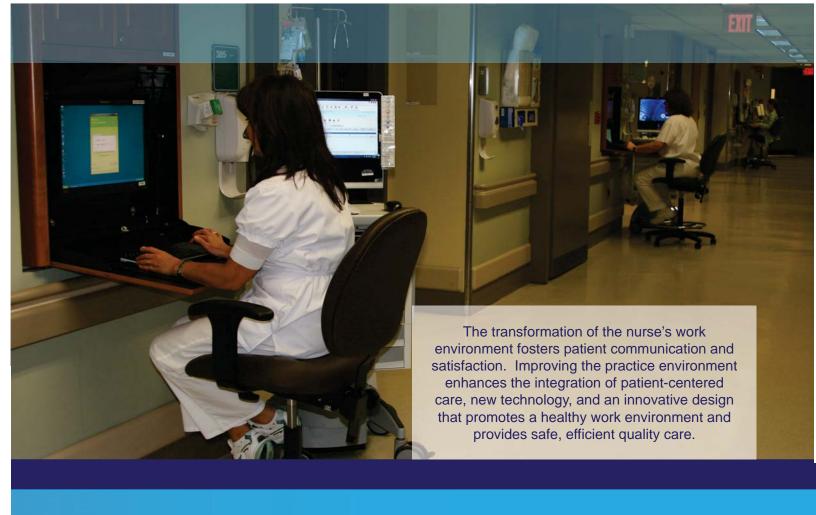
By advocating for state of the art medical devices and equipment we now offer patients a more precise procedure that provides a decreased length of hospital stay and improved outcome for the patient emotionally, and clinically.

During the annual projection to acquire new capital equipment, nurse leaders in the department of Surgical Services advocated, researched, prepared and submitted a budget for state of the art robotic technology. We have completed our first year and have exceeded our goals in improving patient outcomes and have increased the volume of procedures.

INNOVATION INTEGRATION OF

& GROWTH: TECHNOLOGY AND RESEARCH





NURSING STAFF AT MATHER HOSPITAL EMBRACED THE OPPORTUNITY TO ASSIST IN THE DESIGN AND IMPLEMENTATION OF THE HOSPITAL'S NEW ELECTRONIC MEDICAL RECORD.

In addition to the development of the electronic medical record, nursing took this opportunity to redesign the nursing units to accommodate drop down computer wall units in convenient locations and to select computerized medication carts that would facilitate electronic medication administration. This redesign put every nurse closer to the bedside of their patients and has led to increased patient satisfaction with nursing care. A nurses work environment influences patient outcomes. Such advances in information technology enabled the nurses to move away from the traditional nurse's station and closer to the patients. The decentralized nursing station has enhanced accessibility, visibility and interaction with the patient and the family.

MATHER IS A PARTICIPANT IN CENTER FOF CARE INNOVATION AND TRANSFORMATION

Mather was chosen as one of forty eight (48) hospitals across the country to be involved with the American Organization for Nurse Executives (AONE) Center for Care Innovation and Transformation (CCIT) project. This national recognition and partnership with AONE prepares medical surgical nursing for the future of health care. The theme of the projects support the nursing department's patient-centered care model and focuses on comfort, collaboration, and communication. The professional values incorporated into the innovations were advocacy, compassion, empathy, respect and trust.







JOHN T. MATHER MEMORIAL HOSPITAL CELEBRATES THE RECOGNITION OF ALL OUR CERTIFIED NURSES

WE WOULD LIKE TO RECOGNIZE AND THANK ALL OF YOU
FOR YOUR PROFESSIONALISM AND LEADERSHIP
IN ACHIEVING AND MAINTAINING NATIONAL BOARD CERTIFICATION IN YOUR SPECIALTY.

THE FOLLOWING RN'S AND ADVANCED PRACTICE RN'S ARE BEING RECOGNIZED FOR THEIR ACHIEVEMENT IN NURSING CERTIFICATION FOR THE YEAR 2011 — 2012:

LORI ACCETTA CCRN JOAN ADAMS CNOR

DEBORAH AMATO CLNC

LISA AMBROSE CPAN

JEAN ARNOLD NE-BC

MELISSA BARANOWSKI CGRN

CAROL BERGERON ANP-BC

LaToya Bernard RN-BC

KATHLEEN BIASE RN-BC

SUZANNE BITTNER OCN

DONNA BLAS KOPF CRN

BRIANNE BONNER-LAYNE CPHM

DENISE BONNEVILLE RN-BC

ELISE BOYD CEN

CHRISTINE BRANDSTADTER RN-BC

Anna Marie Braslow CCRN

CATHERINE BREITENBACH RN-BC

CHRISTINE BRONS CPAN

FILOMENA BUNCKE PMHCNS-BC

INDRANI BURMANROY OCN

TRISHA CALVARESE CPAN

Dana Cardiello RN-BC

BARBARA CARLSTROM ANP-BC

Maria Cassara CMSRN

IRENE CASSATA CPAN

Laura Chan PMHNP-BC

Maureen Chernosky CEN

JENNIFER CHRISTOFOR RN-BC

JEAN CLARK CPUR

NANCY CLAVIN OCN

DONNA COLLINS CPAN

ELIZABETH CONNEALLY CGRN

MARILYN CONNER ANP-BC

ELIZABETH CONTRI RN-BC

VICTORIA COOK APRN-BC

Laura D'Amato CNOR

AMY DANY ANP-BC

Marianna David RN-BC, ONC

JANET DEANGELIS CPAN

CHRISTINE DEBERNARDO RN-BC

BARBARA DEMAIO CPHM

JOYCE DEMOORE RN-BC

SUSAN DETURRIS CPAN

LAUREEN DIOT ANP-BC

LILLIAN DONNELLY OCN

DENISE DRISCOLL APRN-BC, CARN, RN-C

CHRISTA DWYER RAC-CT

LORRAINE FARRELL FNP-BC

PATRICIA FERNANDEZ ANP-BC

RENATA FLEGAR FNP-BC

ELAINE FOX RAC-CT

KIM FRICK RN-BC

LORIANN GERSBECK CEN

NINA GERVAIS RN-BC, CCRN

CAMERON GITTENS CEN

DINA GIULIETTI CEN

MARYELLEN GLENNON CCRN

JOAN GODBOLD RN-BC

MARYANN GOODMAN ONC

MARY ANN GOODRICH RN-BC

THOMAS GORMAN RN-BC

Marina Grennen CEN

Patricia Griffin-Bernstein CNOR

THERESA GRIMES RN-BC, FNP-BC, CCRN

SUSAN GROVER PMHCNS-BC

DIANE GULLY CEN

Laura Hamilton CPUR

MARILYN HANNETT CPHQ

Mary Harwood CEN

MARGARET HASSETT CPAN

GUOMEI HAUAN-WALSH ANP-BC

ALLISON HELLER ANP-BC, CEN

LOUISE HERSHBERGER CPAN

LINDA HILL PMHCNS-BC



DONNA HUGHES CPAN LISA IULIUCCI RN-BC KATHLEEN JOCHEN RN-BC STACEY JOLLEY OCN ELLEN KASPRZAK CPHM JUDITH KENNY-LOURINE RN-BC, CPUR SUSAN KIERNAN CPAN JEFFERY KNIFFEN FNP-BC DEBORAH LAMENDOLA ANP-BC. CWCN VIVIAN LANGFORD CRN ANDREA LAUCKHARDT CPAN MARY LINDNER RN-BC NANETTE LINDSTROM CPUR RAY LUTTINGER CIC JULIA MACAULEY CCRN PHYLLIS MACCHIO ANP-BC. GNP-BC DEBORAH MAILE CIC NITA MALIK FNP-C MARGARET MALTZ CPAN KATHY MANZI CNOR THOMAS MANZI CNOR JEAN MCCARRICK NE-BC MARY ELLEN MCCARTHY ANP-BC, CCRN BARBARA MCDONALD RN-BC SHIRLEE MCKENNA CPAN CHRISTI MCMANUS CCRN KATHERINE MONTEFUSCO RN-BC SUSAN MORIN PMHCNS-BC MARIE MULLIGAN CNOR, NEA-BC THERESA MURPHY RNCB, CRNI, VA-CB KATHLEEN MURRAY MPA, RN, AVP, NE-BC Laura O'Brien CRN JAMIE O'HARA CPAN MAUREEN OUMMADI RN-BC LESLIE PARKER APRN-BC PHYLLIS PARKER CEN

NINA PELLEGRINO CCRN

ANTHONY PIAZZA RN-BC TERESA PICKEL CCRN MADELINE PIELOCH CPUR APRIL PLANK ANP-BC **EMILY POZGAY NP-C** Lois Reilly CPUR DEBBIE REUTER RN-BC IRMA RIVERA CPAN ANNE ROBERTS CCM, CPUR NANCY ROCHLER CCRN **ELIZABETH ROGERS CNOR** KATIE RUSH CCRN, CRN JENNIFER SAMGHABADI ANP-BC DEBORAH SCHAFMAYER RAC-CT MARYLEE SCHROETER CPHQ SUSANNE SCHWAMB CMSRN KAREN SCHWARTZ CEN GENINE SCHWINGE ANP-BC ANNAMARIA SERVELLON FNP-C, RN-BC PATRICIA SLOKOVITZ ANP-C Agnieszka Sobolewska RN-BC SUZANNE SOLTYSIK RN-BC PASQUA SPINELLI PMHNP-BC DARLENE STEIGMAN RN-BC PATRICIA STILLWAGGON CCRN FAUSTINA STOEBE CPAN MICHELLE SWENSEN CPAN NAJMI TANWIR CEN KAREN TUZZOLO CNOR **ERIN VACCARIELLO RN-BC** JEANNETTE VOELGER CCRN TRUDY-ANN WEEKES-ROACH CNOR LYNN WEISS RN-BC ANDREA WOHLENBERG CWCN, COCN, CCCN PATRICIA WOODS CRN MICHELE WYLLIE CWS PATRICIA ZARB RN-BC

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